



**THE TOWN OF WOODBRIDGE
JOINT BOARD OF FINANCE / BOARD OF
SELECTMEN
MEETING MINUTES
TUESDAY, JANUARY 26, 2016
6:00 PM**

A Joint Board of Finance/Board of Selectmen Meeting for the Town of Woodbridge was held in the Central Meeting Room at the Town Hall, Woodbridge, Connecticut on Tuesday, January 26, 2016 at 6:00 pm

**Present
Board of Finance:** Chairman, Matthew Giglietti; Vice Chairman, Sandy Stein; Karen Cusick; Andrew Esposito; David King; Paul Kuriakose

**Present
Board of Selectmen:** First Selectman, Ellen Scalettar; Anthony Anastasio; Joseph Dey; Susan Jacobs; Maria Kayne

Also in Attendance: Administrative Officer/Director of Finance, Anthony Genovese and Budget Analyst, Karen Crosby

OPERATING BUDGET PRESENTATIONS

Parks

Adam Parsons presented a budget request of \$299,369 which represents an increase of 1.65%.

Adam explained that the water is increasing by \$3,000 due to historic data on the account. We have had some dry summers and the water is used for irrigation.

Plan to remove white pine trees near the playground, they are 80-100 feet tall. Due to safety, they should be taken down.

The State has a policy of no pesticides on or near a playground. He recently attended a seminar and there is a new product that can be applied four months before summer. It is completely organic and it has a 75% success.

Pool & Gym

Brad Parsons presented a budget request of \$93,853 which represents a 0% increase. Brad stated that the Oil Heating of \$13,500 can be deleted from the budget. The heat comes from North School which is a new set up of the building project.

Building Maintenance

Brad Parsons presented a budget of \$428,720 which represents a .21% decrease. This department maintains all town-owned building which includes the Center Building, both fire houses, the Thomas Darling House, the Country Club, Public Works building, Library, and Town Hall.

Brad reported that there are three underground tanks remaining. The tank at Town Hall, the new Fire Station, and the one at the Country Club. Ellen stated that we are not free of the tanks but we are progressing with a plan.

Ellen thanked both Adam and Brad for their help during the storm.

The Center

Tony presented a budget request of \$89,300 which is a decrease of 4.72%

Conservation Commission

Jason Morrill presented a budget request of \$6,200 which represents an increase of 129.63%

Jason explained that General Professional Services has an increase of \$3,500. This is for appraisals of property in order to move forward on grant applications. Jason stated that grant opportunities change every year.

Sandy asked if there weren't grants would they still need those funds. Jason stated that they are currently looking to work on an open space management plan and they may have some studies they would like to perform which would need the hiring of land surveyors or forestry professionals.

Anthony asked Jason about the property they are interested in on Litchfield Turnpike. Anthony asked if there one appraisal or two appraisals that need to be done on that property. Jason stated that two appraisals are needed and the application is due on Monday so they are coming down to the wire to get the information.

Matt asked Jason if he know how many acres of open space do we have. Jason stated that it is upwards of 30% of the property in town when you consider the town-owned property, Land Trust property, Parks Association property, State property and Water Company property. Betsy Quist reported that there is 1,300 acres which is a little over 30% of the property in town.

Tax Assessor

Betsy Quist presented a budget request of \$165,371 which represents an increase of 3.12%. Betsy stated that they are looking to replace the plotter in her office and they are looking to lease that equipment for the office.

Board of Assessment Appeals

Betsy presented a budget request of \$1,900 which represents an increase of 5.56%

Betsy then presented her Capital Budget for the Assessor Department request for Revaluation FY17 - \$17,000, FY18, \$17,000 and FY19 \$16,000.

Debt Service

Tony presented a budget of \$2,707,851 which represents an increase of 4.69%. Tony reviewed the Actual and Projected Direct Debt Service for the next 10 years. The chart highlights the existing bonds and shows it going forward for 10 years. It shows the debt that drops off and the new bonding being added on.

The Country Club notes are to be refinanced in July and a decision needs to be made as to issue bonds or to continue to issue notes. If we go with notes, there is interest rate risk. Benefit of notes, is that they are easier to pay off in comparison to bonds that are costly.

Debt under consideration are the projects that are in the Capital Plan. They are not final and are up to discussion. What is decided during the budget process for the capital plan, Tony would then use those numbers for the debt service.

Anthony Anastasio stated that he thought the number for the Police project is up to \$6,000,000. The only other thing he doesn't see is the possibility of bonding fire trucks. Tony stated that he wouldn't bond fire trucks by themselves, it would be better to add the truck to another project.

Woodbridge Board of Education

Margaret Hamilton, chairman of the Board of Education and Superintendent Guy Stella presented a budget request of \$13,829,036 which represents an increase of 2.48%.

Margaret thanked the Board of Selectmen and Board of Finance and the building committee. The Town has been so supportive of education and the building upgrade which is almost completed. There was a unanimous vote of the Board of Education to present this budget to the Town.

Dr. Stella then presented the requested FY17 budget. (presentation attached)

Ellen stated that this is an opportunity to thank Dr. Stella and the staff for the work they do at Beecher education the children of Woodbridge. Ellen stated how important it has been to have a Superintendent who works so well with the Town.

Matt stated that there used to be a very adversarial relationship with the superintendents and the boards of education. Matt had many a sleepless nights and after the hiring of John Brady and Dr. Stella, he has been able to sleep. He thanked Dr. Stella for the years he has given Woodbridge. He has made the relationship a very trusting one. We know ahead of time if there is a budget problem. The town owes Dr. Stella a great debt of gratitude. Matt stated that it is very probably that the greatest quarterback in the history of football may be retiring after the Super bowl, and we can say that the greatest Superintendent in the history of Woodbridge is retiring.

Dr Stella stated that the last ten years have been absolutely wonderful. One of the best chapters of his life has been working in Woodbridge. This town values education and there is such spirit of volunteerism in the town and Woodbridge is a fun place to be.

Sandy stated that as a liaison to the Board of Ed for his entire term, Dr. Stella's creation of a vision for the school, for the children, for the faculty is the legacy that you leave. His real contribution that will live on is the programs that you have established and the support you have provided to his staff.

Building Department

Terry Gilbertson presented a budget request of \$173,881 which represents an increase of 2.50%. Terry believes it is his ninth zero-based budgeting except for contractual amounts. There are no changes except for a high speed copier expense. They erred in their number last year, so they are correcting that in this budget. There is also an increase for the department vehicle.

Department Revenue – Terry stated that they are putting together information to anticipate the activity in 18 months. They promised that this fiscal year there would be \$107,000 in building permit revenue and as of today, there has been \$100,288 so we believe we will be able to satisfy the \$107,000.

Town Plan & Zoning

Terry presented a budget of \$47,671 which represents a 0% increase.

Zoning Board of Appeals

Terry presented a budget of \$7,010 which represents a 0% increase. Sandy asked about the Legal Ads, there is \$4,000 in this year's budget and they are expecting to expend \$2,000. You are asking for \$4,000 again for next year. Terry explained that they do not know what the activity would be during the year for the appeals. Legal ads are expensive and he is just asking for what might be used.

Inland Wetlands Agency

Terry presented a budget of \$54,316 which represents a 0% increase.

WGATV

Pua Ford and Alan DeYoung, Commission Assistant Chair presented a budget of \$25,721 which represents an increase of 14.41%. Conferences and Professional Development increased to send a second person to the National Conference this year. Pua stated that they have more requests to air meetings than what they can do.

Susan asked if Pua is the one who determines what is aired and what is not. Pua stated that it is her with advice from the Commission.

Pua is hoping to be able to air Police Commission and Fire Commission meetings for FY17.

Alan DeYoung mentioned that they have been able to generate \$33,000 in grants for capital expenditures. They would ask to help their commission is to encourage smaller meetings to use this room for meetings (the best equipped meeting room) it would help in their broadcasts. This room is best for the view to hear the broadcasts. They encourage any ideas to get the word out to the residents about their broadcasts. They would like to determine on a town-wide basis the resident needs and viewership. They would ask to be part of a town "snail mail" and email correspondence a few questionnaires. They would like to bring to the Town that they have received results of a survey and the residents are interested in these meetings.

Country Club Pool

Anthony Taddei and Jane Shernow presented a budget of \$104,500 which represented a decrease of 18.34%. Anthony stated that at a past Recreation Commission meeting they asked him to remove items from the budget but Anthony feels that they should be part of the budget so he is asking for \$128,000 for the budget request.

Matt asked who did the Recreation Commission think would pay for these things if not the Pool. Pennell Hamilton stated that these are expenses that are not directly relating to the Pool.

Anthony Taddei is requesting \$128,000 and expecting revenue of \$119,000. Anthony stated that there were a lot of people coming in as guests and using the "day passes". He stated that they are going to see about tennis, golf, swimming camps. They will be using the flyers in the student backpacks at Beecher.

Maria asked if there would be any major capital expenses at the pool. Anthony stated that there are no projects anticipated. He can't predict if something will breakdown. Ellen asked if there has been thought of any cost savings, she understands that they have very luxurious towels. Anthony stated that members come and use those towels. That is an amenity that the members appreciate. Ellen asked if the rate reflects the amenity. Anthony stated that the rate might be able to increase some. Anthony stated that over the last few years, when he saw that membership had reduced he did not purchase more towels. They are now in desperate need to purchase towels. Maria stated that the JCC charges for towels and they are not very big.

Pennell Hamilton stated that he thinks the Commission sees that through marketing through Billy Casper and that they are cheaper than other pools; there is an opportunity to increase membership. He stated that if they see the numbers not coming in they would have to make cuts and one may be the towels. They are looking to come in to break even or better.

Ellen stated that she knows that Anthony asked pool members to write to the Board of Selectmen. She received a letter stating that the collection of "day rate fees" is not closely monitored. Ellen stated that if they are going to rely more on "day rates" that is something that would have to be paid attention to. Anthony stated that he can say they are at least 95% of the time collecting the day rate fees. If a staff member is away from the station to fill a water bottle or use the restroom, they may have missed collecting a fee.

Jane Shernow stated that it used to be if you want to use a day rate, that is fine but you are limited to 5 day rates per year.

Anthony Anastasio asked why, if they are expecting to have 30% more members and want more people using the "day rates", why isn't the revenue higher for next year and not the same as this fiscal year. Pennell Hamilton stated that they discussed that at the Recreation Commission and that they have not come up with the correct revenue number for next year. So that will need to be adjusted.

Bob Hill, Recreation Commission Vice Chairman, stated that there are other factors that may impact the membership. The pool side it is a very high percentage of residents and until there is a final decision as to what is to happen with the pool, they will not commit to membership.

Karen Cusick asked if there is a system to keep track of the people who used a day rate. Is it worthwhile to buy bands for the day rate people? John Adamovich stated that they can also use a handstamp for the day rate people. Bob Hill stated that is why they Ok'd the purchase of an iPad for the membership check. Bob stated that they will need Wi-Fi closer to the pool otherwise they will need a telephone line which he thinks is a waste of money,

Anthony stated that he and his staff take what they do very seriously. They have checks and balances and they are being fiscally prudent.

Recreation

John Adamovich presented a budget request of \$577,150 which represents a 2.31% increase. John stated that he has not control of three things. Minimum wage increase, the credit card charge for the on-line registration program and the bus fees. John is asking for a \$3,000 increase for the pool director. The pool director is making \$18 an hour and the Anthony Taddei as pool director making \$23 an hour. She does a tremendous job and should make less. Bob Hill stated that at the Recreation Commission meeting they reviewed a document of other Connecticut Recreation Director salaries. The Recreation Commission raised rates for this year and it increased revenue by \$53,000. They unanimously approved to bring John's salaries to \$42,000. This is still lower than other Towns which are between \$50,000 and \$60,000. Bob asked John to explain to the Boards the difference in his job over the years.

John stated that there were 29 different things since he has started as recreation director. They now have early bird swim, afternoon programs have increased, they now work together with the JCC for basketball programs, fitness room used to be just evenings they have now expanded the hours, now have a running club during the fall and spring, now have an outdoor skating rink, softball has increased from 4 to 6 teams. John will send the list to Tony.

Bob Hill stated that when John was first hired he was working 13 hours and his timesheets indicate 26 hours a week. When John was explaining what he does and what time he is here and there it is evident that he is working more than 26 hours a week. Bob stated that there are only three Recreation Directors in the State of Connecticut that earn less than John. Bob stated that he feels that John is half employee and half volunteer.

Bob Hill thanked the Boards for getting the on-line registration through RecTrac for the department. It is great and it helps the department be more efficient.

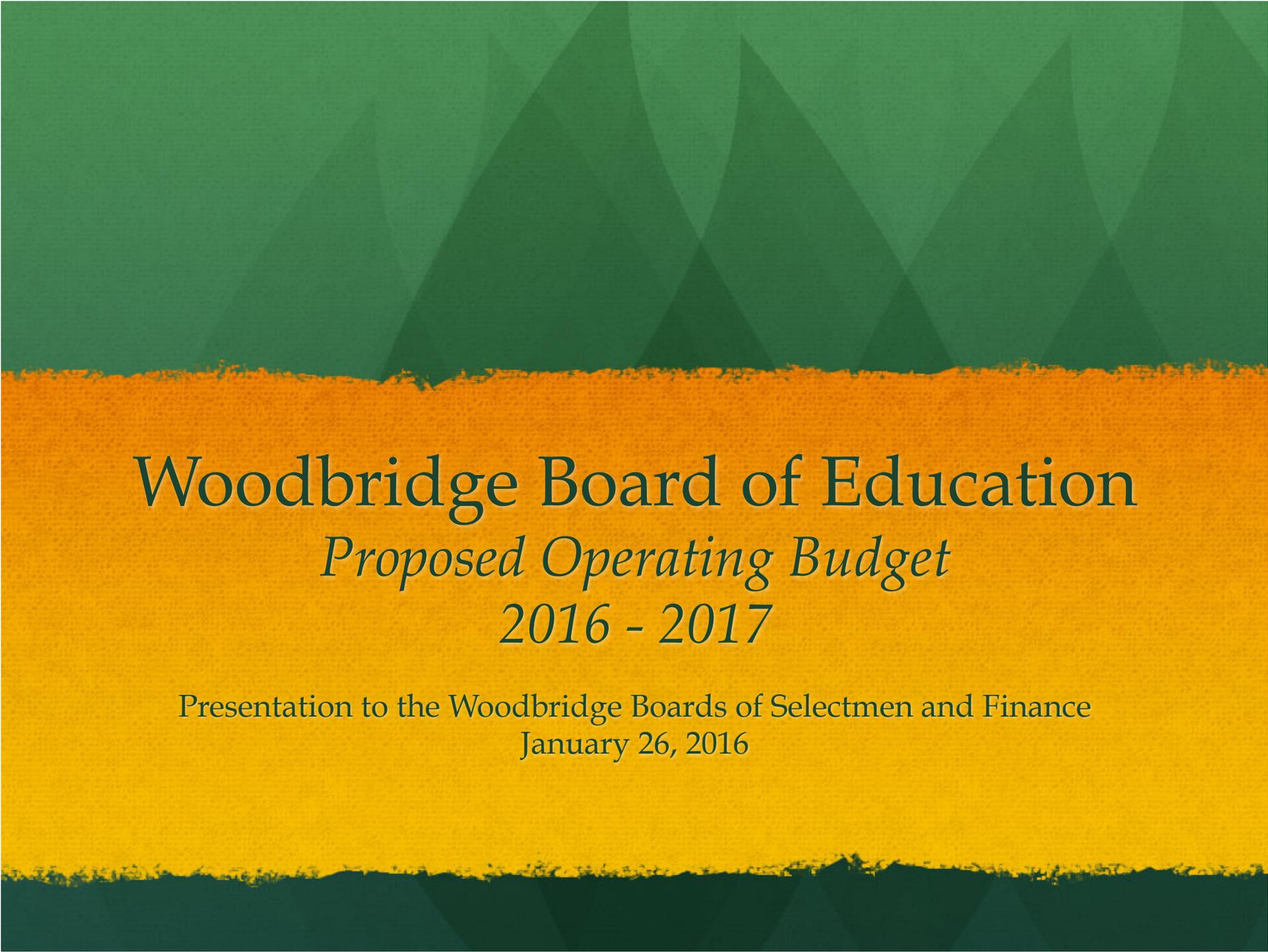
Bob asked how the votes of the Recreation Commission last night will reflect in the budget. Tony stated that we will change the "requested" figure in the document to reflect the adjusted. figure.

Meeting ended at 8:30 pm

Respectfully submitted,

Karen Crosby

Karen Crosby
Budget Analyst



Woodbridge Board of Education
Proposed Operating Budget
2016 - 2017

Presentation to the Woodbridge Boards of Selectmen and Finance
January 26, 2016

Our Mantra

1. Improve the quality of education that supports the educational mission, vision and goals of the Woodbridge School District.
2. Develop a budget that respects the taxpayer.

What does this budget do...

1. Supports the needs and priorities of the school district

- Differentiated instruction
- Mathematics initiative
- Update curricula
- Balanced literacy model
- The Arts
- New science standards
- STEM instruction (*science, technology, engineering, mathematics*)
- Embedded professional development
- Core curriculum areas
 - Academic
 - The arts
 - Physical education and health
 - World language
 - Emotional and social development
 - Integrated technology
- Support the use of interns
- Membership in the *Tri-State Consortium* of high performing school districts in the New York metropolitan area.

What does this budget do...

2. Starts from a zero-base as much as possible
 - Aligned with school district's goals and mission
3. Developed with respect for the taxpayer
 - Reduced accounts wherever possible
 - Negotiated with employee groups to balance the needs of the taxpayer with the needs of the school district
 - Used managed staffing grid to guide hiring practices resulting in savings

What does this budget do...

4. Includes all obligations

- Special education mandates
- Accountability plan mandate
- Mandated teacher and administrator evaluation plans
- *Common Core State Standards* mandate
- *Technology Adaptive State Standardized Testing Program* mandate (SBAC)
- Collective bargaining and all other contracts

Total Proposal: \$13,829,036

Increase over current 2015 - 2016 budget: 2.48%

History of BOE Budgets

Fiscal Year	Budget	\$ Increase	% Increase
2006	\$ 10,342,000	\$ 296,217	2.95%
2007	10,313,853	(28,147)	- 0.27%
2008	11,252,780	938,927	9.10%
2009	11,726,733	473,953	4.21%
2010	11,891,711	164,978	1.41%
2011	11,992,792	101,081	0.85%
2012	12,343,940	351,148	2.93%
2013	12,817,998	474,058	3.84%
2014	12,817,998	0	0.00%
2015	13,046,068	228,070	1.78%
2016	13,494,713	448,465	3.44%
2017	13,829,036	334,323	2.48%

- The average increase over this 12-year period is 3.01%
- The past five years have averaged 2.40%
- This proposed budget calls for a 2.48% increase

Enrollment drives budgets

The immediate future

- Current enrollment*
 - 777 students
- Projected next year*
 - 785 students
- Number of regular classroom teachers needed
 - stays the same (42)
 - meets BOE class size guidelines

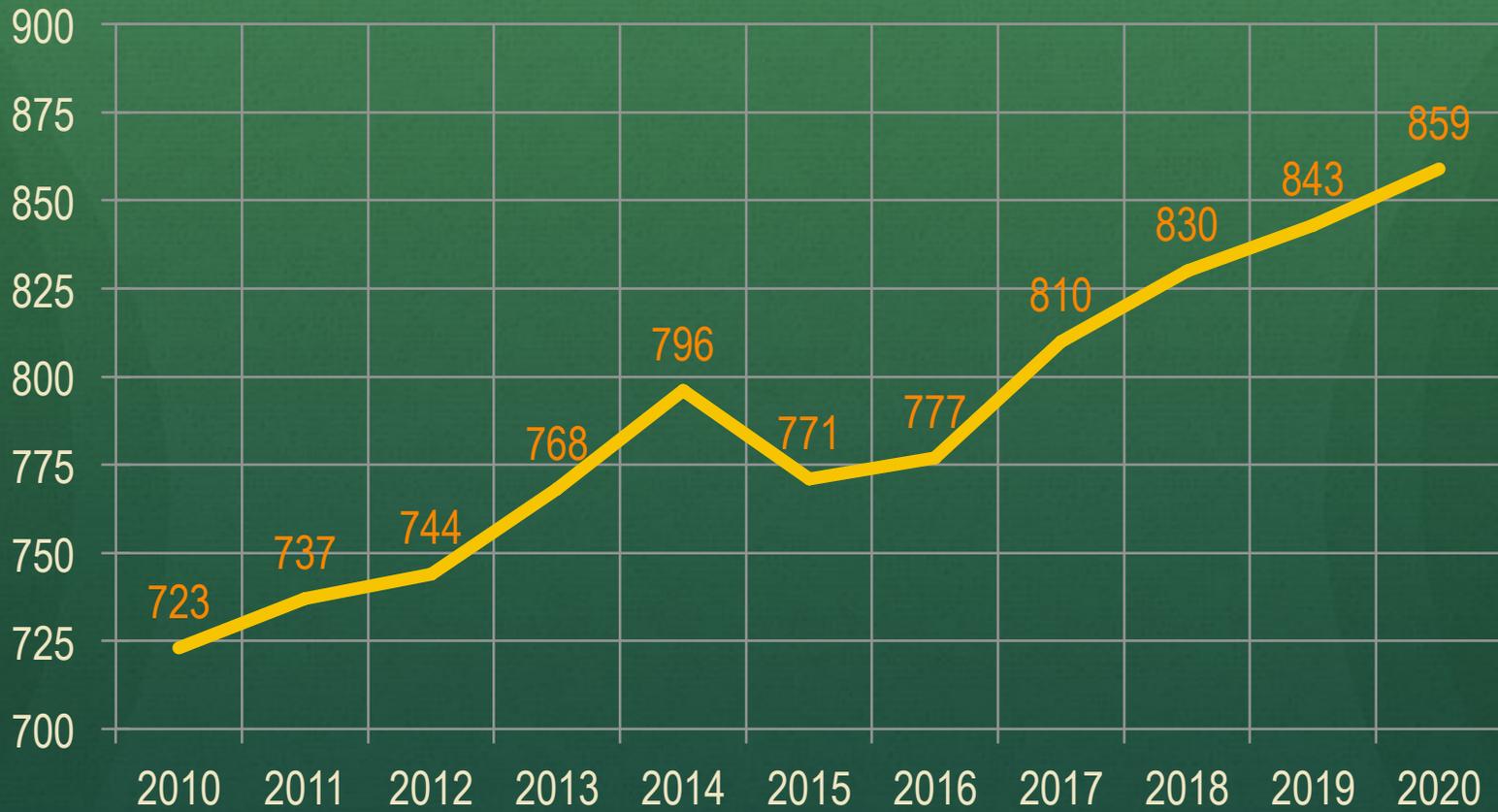
** Includes out placed students*

Enrollment drives budgets

The next five years

- Bucking the trend
 - Enrollments continue to decline elsewhere
 - Enrollment trends continue to be positive in Woodbridge
- Projections to 2020
 - 80+ more students than today

Enrollment History & Trends 2010-2020



5-YEAR PROJECTIONS

Program	2015-16			2016-17			2017-18		
	Projected Class	Number of Teachers	Total Number	Projected Class	Number of Teachers	Total Number	Projected Class	Number of Teachers	Total Number
	Enrollment: 10-01-15	Required	Students	Enrollment	Required	Students	Enrollment	Required	Students
PreK	20	1	20	20	1	20	21	1	21
Kdg.	17,18,17,16,17,17	6	102	19,19,19,19,19,19	6	114	19,19,19,19,19,19	6	114
Grade 1	17,17,19,17,17,19*	6	106	17,17,17,17,18,18*	6	104	19,19,19,19,19,19*	6	114
Grade 2	17,17,18,18,18,21*	6	109	18,18,18,18,19,19*	6	110	18,18,18,19,19,18*	6	110
Grade 3	18,19,18,18,19,17*	6	109	18,18,18,19,19,20*	6	112	19,19,19,19,20,19*	6	115
Grade 4	18,17,18,19,19, 11*	6	102	18,19,19,19,19,18*	6	112	19,19,19,19,19,20*	6	115
Grade 5	19,19,19,20,20	5	97	18,18,18,18,18,18	6	108	19,19,19,19,20,20	6	116
Grade 6	20,22,19,22,21,22	6	126	20,20,20,20,20	5	100	21,21,21,21,21,21	5	105
	Total BRS	42	771		42	780	Total BRS	42	810
OOD			5	OOD		5	OOD		5
	TOTAL		776	Total		785	Total		815

Program	2018-19			2019-20			2020-21		
	Projected Class	Number of Teachers	Total Number	Projected Class	Number of Teachers	Total Number	Projected Class	Number of Teachers	Total Number
	Enrollment	Required	Students	Enrollment	Required	Students	Enrollment	Required	Students
PreK	21	1	21	21	1	21	21	1	21
Kdg.	18,18,18,18,18,18	6	108	18,18,19,19,19,19	6	112	19,19,19,19,20,20	6	116
Grade 1	19,19,19,19,19,19*	6	114	18,18,19,19,19,19*	6	112	18,19,19,19,19,19*	6	113
Grade 2	20,20,20,20,20,20*	6	120	20,20,20,20,20,20*	6	120	19,19,19,19,19,19*	6	114
Grade 3	19,19,19,19,19,18*	6	113	20,20,20,20,21,21*	6	122	20,20,20,21,21,21 *	6	123
Grade 4	19,20,20,20,20,19*	6	118	19,19,19,19,19,19*	6	114	21,21,21,21,21,21*	6	126
Grade 5	19,19,20,20,20,20	6	118	20,20,20,21,21,21	6	123	20,20,20,20,20,20	6	120
Grade 6	19,19,20,20,20,20	6	118	19,20,20,20,20,20	6	119	21,21,21,21,21,21	6	126
	Total BRS	43	830	Total BRS	43	843	Total BRS	43	859
OOD			5	OOD		5			5
	TOTAL		835	TOTAL		848	TOTAL		864

Special Education

2016 - 2017

Worth repeating:

- 72% of the net budget increase is linked to these two special education factors: *tuition and transportation.*

- Substantial cost increases
 - Tuition for outplaced students has increased by \$163,000 or 64%
 - Special education transportation is up by \$77,315 or 58%
- 72% of the net budget increase is linked to these two special education factors
- Put another way, if special education costs held steady, we'd be looking at a 0.7% increase rather than 2.48%

Staffing for enrollment

2016 - 2017



In addition to holding the same number of certified staff positions:

- This budget includes
 - An increase of 0.5 FTE of an art position
 - Current art staff is 1.5 FTE serving nearly 800 students.
 - Student to teacher ratio is about 500 to 1
 - Additional half position brings ratio down to about 400 to 1

Staffing for enrollment

2016 - 2017



- This budget also includes:
 - Additional part-time maintenance worker (20 hrs)
 - Cost effective
 - Will reduce outside contracted maintenance requirements
 - Reduces need for overtime
 - Provides for essential operational maintenance support as a result of facilities upgrade

128.6 FTE Positions

Personnel	Actual 2014-15	Current 2015-16	Proposed 2016-17	Change for 2016-17
Administrators	5.0	5.0	5.0	
Certified Teachers [FTE]:	73.5	73.5	74.0	
• Clsrm Tchrs (inc Pre-K)	42.0	42.0	42.0	
• Art	1.5	1.5	2.0	+ 0.5
• Music	2.5	2.5	2.5	
• PE/Health	3.0	3.0	3.0	
• World Language	2.0	2.0	2.0	
• Language Arts/ELL	4.0	4.0	4.0	
• Mathematics	2.0	2.0	2.0	
• Technology/Library Media	4.0	4.0	4.0	
• Science	1.0	1.0	1.0	
• Special Education Teachers	9.0	9.0	9.0	
• Pupil Personnel Services	2.5	2.5	2.5	
Instructional Support	27.6	29.6	29.6	
• Regular Ed. Tchr Assistants	15.6	15.6	15.6	
• Special Ed. Tchr Assistants	12.0	14.0	14.0	
Operational Support	19.0	19.5	20.0	+ 0.5

Summary of Increases and Reductions in this proposed budget

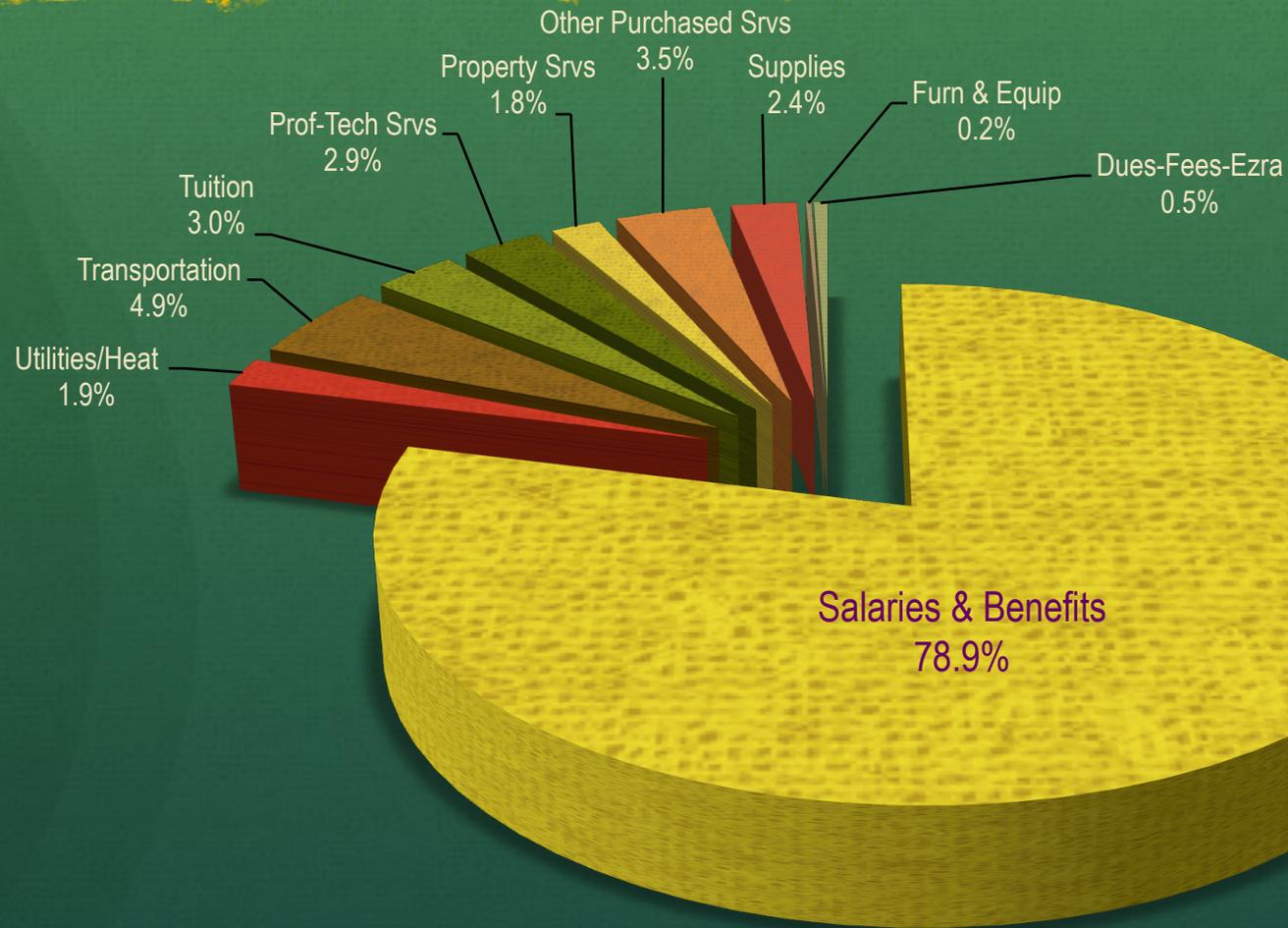
Purchased services accounts for many line items including special education tuition and transportation.

Description	2015-16 Budget	2016-17 Proposal	\$ Difference	% Change
INCREASES				
Salaries (all)	\$ 8,079,500	\$ 8,292,877	\$ 213,377	2.6%
Prof & Tech Services	387,243	401,163	13,920	3.6%
Purchased Services	1,340,831	1,572,999	232,168	17.3%
Supplies (all)	329,191	333,304	4,113	1.2%
All other	70,669	74,989	4,320	6.1%
TOTAL INCREASES	13,492,713	13,829,036	467,898	

Summary of Increases and Reductions

Description	2015-16 Budget	2016-17 Proposal	\$ Difference	% Change
INCREASES				
Salaries (all)	\$ 8,079,500	\$ 8,292,877	\$ 213,377	2.6%
Prof & Tech Services	387,243	401,163	13,920	3.6%
Purchased Services	1,340,831	1,572,999	232,168	17.3%
Supplies (all)	329,191	333,304	4,113	1.2%
All other	70,669	74,989	4,320	6.1%
TOTAL INCREASES	13,492,713	13,829,036	467,898	
REDUCTIONS				
Benefits (all)	2,677,787	2,607,622	(70,165)	- 2.6%
Property Services	570,812	516,982	(53,830)	- 9.4%
Furn & Equip	36,680	29,100	(9,580)	- 24.8%
TOTAL REDUCTIONS	\$ 3,285,279	\$ 3,153,704	(133,575)	
		NET INCREASE	\$ 334,323	2.48%

Where the Dollars Go



Dollars Summary

Salaries and Benefits

Area	2014-15	2015-16	2016-17	\$ Change	% Change
Salaries					
<i>Certified staff</i>	\$ 6,263,104	\$ 6,454,162	\$ 6,608,960	\$ 154,798	2.4%
<i>All other</i>	1,542,248	1,625,338	1,683,917	58,579	3.4%
Salary Totals	7,805,352	8,079,500	8,292,877	213,377	2.6%
Benefits (all)	2,478,238	2,677,787	2,607,622	(70,165)	- 2.6%
<i>Subtotal salaries and benefits</i>	10,283,590	10,757,287	10,900,499	143,212	1.3%

Dollars Summary *(continued)*

All Other Areas

Area	2014-15	2015-16	2016-17	\$ Change	% Change
All services	\$ 1,031,466	\$ 1,122, 080	\$ 1,130,797	\$ 8,717	0.8%
Utilities	178,742	238,912	208,228	(30,684)	- 12.8%
Heating	56,379	69,865	57,128	(12,737)	- 18.2%
Transportation	605,207	614,854	678,809	63,955	10.4%
Tuition	275,617	253,175	416,182	163,007	64.4%
Supplies	324,913	329,191	333,304	4,113	1.2%
Furn & Equip	92,963	38,680	29,100	(9,580)	- 24.8%
Dues-Fees-Other	96,358	70,669	74,989	4,320	6.1%
TOTALS	\$ 12,945,233	\$ 13,494,713	\$ 13,829,036	\$ 334,323	2.48%

What impact
has the
*facilities
upgrade* had on
the budget?



Area	2015-16	2016-17	Savings	%
Electricity & Water	\$ 238,912	\$ 208,228	\$ 30,684	13%
Heating	69,865	57,128	12,737	18%
Building Improvements	35,000	25,000	10,000	29%
Maintenance	49,044	48,760	284	1%
Totals	\$ 392,821	\$ 339,116	\$ 53,705	14%

And... these
electricity savings are
with the additional
energy used by the
new air-conditioning
systems!



What impact
has the
facilities
upgrade had on
the
environment?

- Healthier air quality
- Better lighting
- More conducive to teaching and learning
- Reduces BRS's carbon footprint

Revenue from outside sources*

Source	Amount
Special Education Excess Costs	\$ 52,000
Grants	319,515
Educational Cost Sharing (ECS)	732,889
Total	\$ 1,104,404

** At this time these are estimates only*

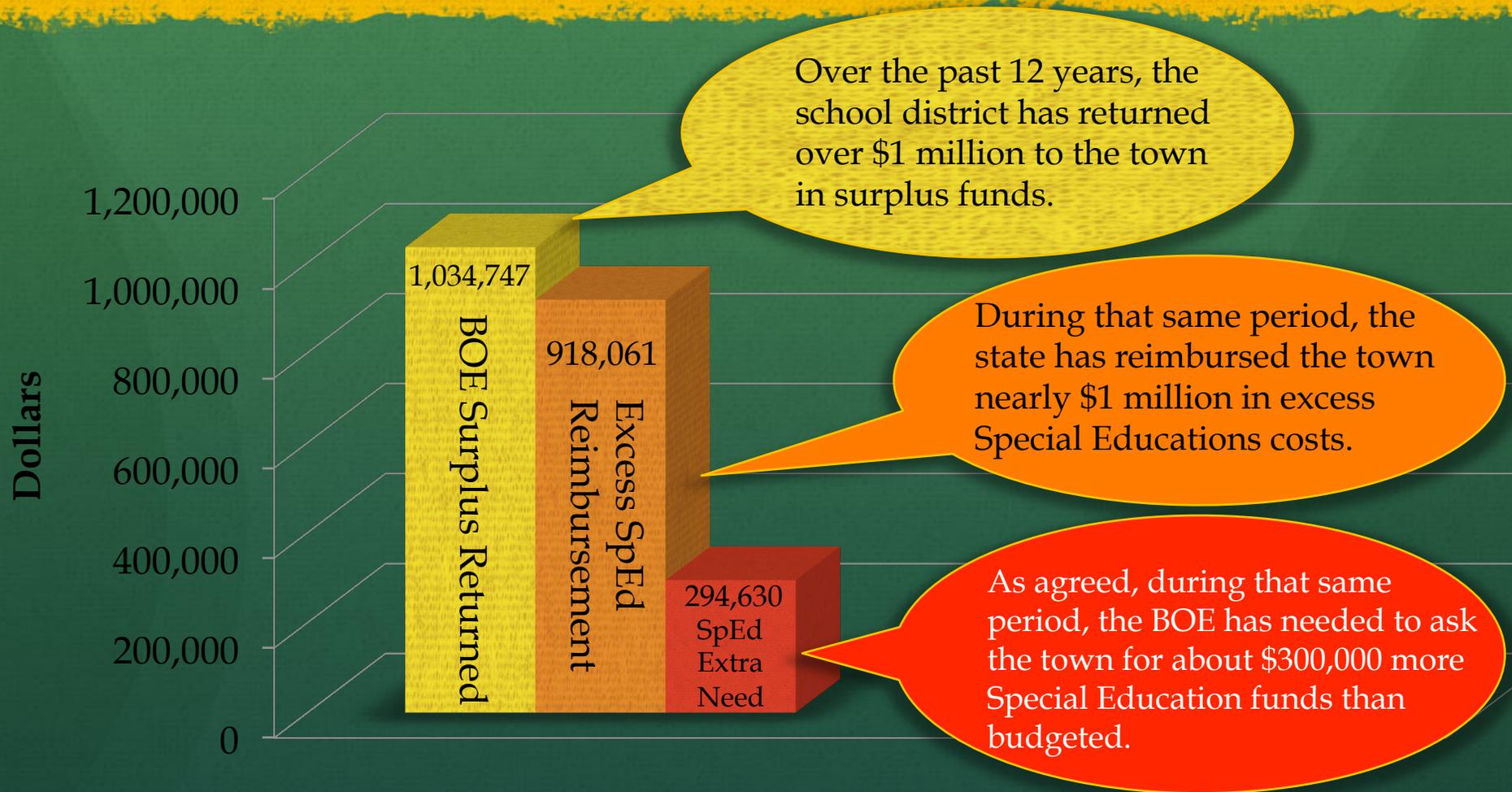


BOE Excess Special Education Costs Reimbursed from State to the Town, and BOE Surplus Returned to Town 2004-2015

Fiscal Year	Excess SpEd to Town from State	Supplemental SpEd Appropriation to BOE	Surplus BOE SpEd \$ Returned	Surplus BOE Funds Returned
2004	\$ 133,175	\$ 13,630	0	\$ 10,248
2005	92,242	0	0	306,011
2006	77,793	0	0	396
2007	136,799	281,000	0	41,911
2008	164,789	0	0	76,689
2009	78,511	0	0	243,061
2010	41,588	0	0	74,526
2011	53,180	0	0	73,714
2012	41,208	0	0	3,328
2013	45,224	0	0	45,133
2014	28,460	0	73,789	48,927
2015	25,092	0	0	100,834
TOTALS	\$ 918,061	\$ 294,630	\$ 73,789	\$ 1,026,958

Town allowed BOE to use \$66,000 of this total toward technology and kitchen equipment. Net return to Town was \$7,789.

BOE Excess Special Education Costs Reimbursed from State to the Town, and BOE Surplus Returned to Town 2004-2015



Dr. Ken Robinson

International Educational Authority - Author of
Creative Schools

- “What matters in an education that is worthy of the lives our children will live, and worthy of the world we want them to live in?”
- “The answer is to nurture communities of creative, joyful, compassionate learners who use courageous and innovative thinking to build a harmonious and sustainable world.”

Woodbridge Board of Education Woodbridge, Connecticut

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